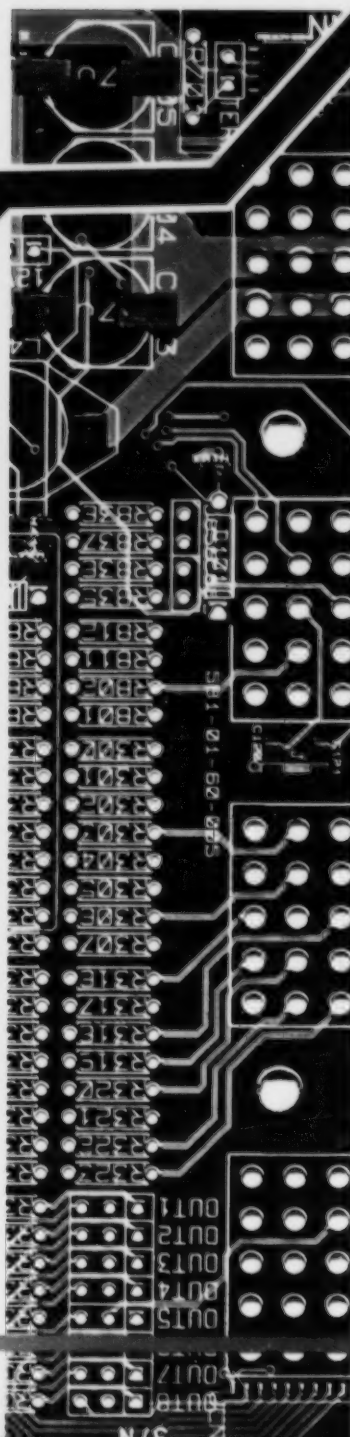




2009 ANNUAL REPORT



Clarence Campeau Development Fund Payee List \$2500 and over
2009

Personal Services

Salaries/Honorariums
(\$2500 and more)

Roland Duplessis	\$	132,113.33
Georgette Nicolas	\$	77,689.04
Monica Brunet	\$	63,680.56
Steve Danners	\$	63,680.56
Rebecca Krahn	\$	50,472.34
Ryan Patterson	\$	59,181.35
Christine McGowan	\$	36,110.72
Jenna Carswell	\$	8,412.83
Bob McLeod	\$	8,400.00
Kendall Nicolas	\$	4,800.00

Goods and Services Suppliers

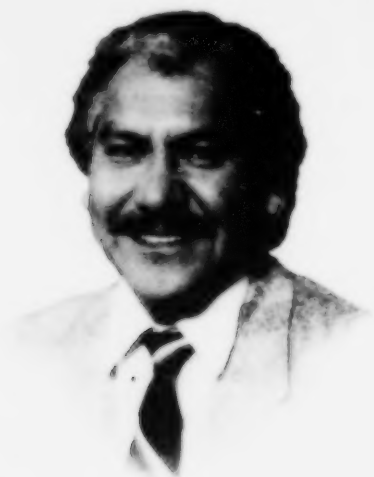
(\$20,000 or more)

Great West Life	\$	27,180.67
AGF	\$	61,300.50
CCRA	\$	141,861.99
Supreme	\$	25,479.46
Meyers Norris Penny	\$	62,434.27

Individuals /Agencies

(\$5000 or more)

Ramp Consulting	\$	6,300.00
Ramona Orosz	\$	18,899.50
Key Business Services	\$	80,351.80
Globe Printers	\$	10,447.04
Sasktel Mobility	\$	6,052.81
Sasktel	\$	12,622.29
Horizon Computers	\$	9,610.11
Woloshyn & Co.	\$	16,038.59
City of Saskatoon	\$	12,206.06
SMEDCO	\$	13,747.19
AON Reed Stenhouse Inc.	\$	6,907.00
Eagle Feather News	\$	8,190.00
Pliska Vidal	\$	5,101.25
Sask Energy	\$	3,066.88
Deloitte	\$	12,185.80
Peter Rudyck	\$	55,209.06
Mobo Enterprises	\$	12,521.79
Imatron	\$	7,010.22
Conscious Consulting	\$	10,000.00



Clarence Campeau Development Fund

The Clarence Campeau Development Fund (CCDF) is named after the late Clarence Campeau, Métis political leader and promoter of Métis self-sufficiency through business and economic development activities. .

Chairman's Message

2009 was a very exciting year for CCDF with exceptional performance levels in all areas. The volume of inquiries and approvals demonstrated the high level of economic activity in the province during the year. CCDF's support to these businesses provided jobs and wealth not only for the Métis but all residents of Saskatchewan.



An independent review of CCDF was completed by Meyers Norris Penny in February 2009 and concluded that, "CCDF has been tremendously successful at creating a positive economic impact for Métis people and the Province of Saskatchewan".

During the year the Fund undertook strategic planning to **establish** a clear path for future growth. As a result of this a branch office **was established in Regina** in October to ensure that Métis people in Southern Saskatchewan have equal access to CCDF services.

Towards the end of the year CCDF entered into negotiations with the Federal Government for funding to support a Métis Energy and Resource Program. A consultant was engaged to undertake a comprehensive business strategy. If successful this program will provide Métis entrepreneurs and communities with a vehicle to share in the wealth creation presented by these industries.

Also during the year the Métis Nation – Saskatchewan authorized the Fund to proceed with the development of a Strategic Plan for the creation of an Economic Development Sector. The lack of both technical expertise and a strong infrastructure has long impacted the progress of business in Métis communities. With the assistance of both the provincial and federal government, CCDF is working towards the establishment of an Economic Development Sector that will provide technical support to Métis entrepreneurs and communities.

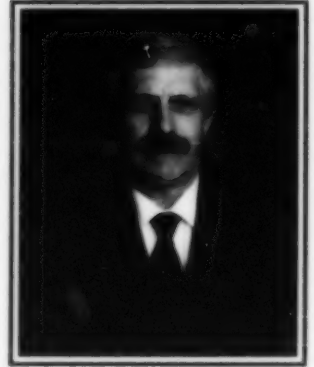
I would like to thank the board and the staff for their support and the efforts towards building a strong Métis Nation. As well I would like to thank both the Métis Nation - Saskatchewan and the province of Saskatchewan for their continued support to the Fund.

The province has designated 2010 as the "Year of the Métis". I would invite everyone to join us at the Back to Batoche celebrations which are taking place from July 18th to July 25th.

Bob McLeod
Chairman of the Board

Chief Executive Officer's Message

I am pleased to report the excellent results of the Clarence Campeau Development Fund for 2009. The financial results continue to reflect the true value of the Fund in creating economic opportunity for Métis people and communities across the province. The business created and supported through the various CCDF programs benefit all residents of the province creating jobs, wealth and spin off benefits that continue to have a meaningful impact on the provincial economy.



During the year the fund approved 95 applications under 6 programs. The total value of these approvals was \$4.35 million dollars. The equity support provided by CCDF resulted in other funding of almost \$13.78 million dollars being leveraged and 254 jobs being created or secured in the province of Saskatchewan.

The independent review of the Fund which was completed in February was intended to support an increase in the provincial funding allocation from \$2,000,000 annually to a more appropriate level given that CCDF contribution approvals now more than double the funding that is provided. Unfortunately, the additional funding did not materialize however at the end of the year there was clearly a desire by all parties to ensure that the Fund continues to have the resources to support current and future requirements. We anticipate that the issue will be addressed in the New Year.

CCDF opened its second location in Regina during the year. The establishment of a Southern office was in response to the increase in clients in the South. The obvious distance factor for effective service delivery and the results of the market information provided through the strategic planning supported the need for a Southern office.

Major opportunities that presented themselves in 2009 and are currently in the planning stages include a Métis Energy and Resource program and an Economic Development Sector. Both are significant initiatives that if approved will result in a significant growth in capacity for CCDF and major opportunity for Métis people in the province. It will also result in additional staffing and administration responsibilities for CCDF. Both the federal and provincial governments as well as the Métis Nation are heavily involved with these initiatives.

I would once again like to thank the board who continues to provide sound advice and guidance. I also want to acknowledge the contribution of the staff who continues to meet the challenge. We look forward to 2010 and the challenges that will present themselves as the Fund continues to grow and mature.

Roland Duplessis
Chief Executive Officer

The Fund

THE CLARENCE CAMPEAU DEVELOPMENT FUND (CCDF) was established by The Métis Society of Saskatchewan Inc. subject to an agreement with the Government of Saskatchewan dated June 11, 1997. In September of 2001 an amendment to the Gaming Act recognized CCDF in legislation and a new Agreement between the province and the Métis Nation-Saskatchewan Secretariat Inc. was executed in December 2002.

The purpose of the CCDF is to provide financial assistance where currently there is a void for Métis clients. The CCDF is not designed to replace or be in competition with, but to augment and complement existing government programs, agencies and other financial institutions. All applicants are to explore other sources of funding (e.g. banks, credit unions, SaskMétis Economic Development Corporation, Community Futures, Aboriginal Business Canada, and the Northern Development Fund). The CCDF will not fund cultural activities, social programs, operations of political bodies, or non-economic related development projects.

The objective of the Fund is to stimulate economic development activities of Métis people and communities by providing equity for Métis businesses, support to community economic development initiatives, and assistance for the development of the management skills of new and existing Métis business owners and entrepreneurs. The Fund derives its revenue subject to the agreement with the Government of Saskatchewan.

Mission Statement

THE MISSION OF THE CCDF is to improve the economic circumstances of Saskatchewan Métis by providing funding for community development initiatives, development of management skills and assistance to new and existing Métis businesses.

Goals and Objectives

THE GOALS OF THE CCDF WILL BE AS FOLLOWS:

- To ensure that Métis Entrepreneurs acquire the management, administrative and marketing skills necessary for business success;
- To increase employment opportunities for Métis persons;
- To improve incomes for Métis persons.

Loan/Equity Contribution Program

This program is to assist Métis entrepreneurs by providing capital through interest free loans or equity that will enhance the applicant's ability to leverage financing from other institutions and agencies.

CCDF can provide financial assistance of up to the lesser of \$200,000 per project or 35% of the value of the fixed assets identified in the program costs.

Purpose:

- The purchase or start-up of a new business
- The purchase of an existing business
- Business expansion or renovation

Method of Investment:

Re-payable contributions for a term not to exceed seven years

Equity instruments as follows to be held for a maximum period of ten years:

- Common shares
- Preferred shares
- Convertible preferred shares; or
- Convertible debentures for a maximum period of ten years.

General Guidelines:

- Businesses funded under this program must be for-profit and demonstrate viability through a sound business plan;
- Applicants must contribute a minimum of 5% equity to the project. Projects deemed by the Fund to be higher risk will require larger equity contributions;
- Equity may be in the form of cash, machinery, equipment, real estate or other unencumbered **fixed assets**. Assets must be valued at fair market value by an independent appraiser.

Community Business Development Program

This program is intended to assist Métis community owned business development associations and corporations leverage capital to develop businesses that will result in the creation of wealth and jobs for Métis.

Under this program CCDF can provide a one time non-repayable contribution up to the lesser of \$100,000 or 35% of the value of fixed assets as identified in the program costs. Should the business be sold or disposed of within 3 years of receiving a non-repayable contribution it will become repayable immediately.

As well CCDF can contribute up to the lesser of \$200,000 or 35% of the value of the fixed assets as a repayable contribution, preferred shares, convertible preferred shares or convertible debentures.

Repayable contributions will be for a term not to exceed seven years while equity instruments will not exceed ten years.

Note: Total funding from CCDF under this program will not exceed 50% of the value of the fixed assets.

Purpose:

- To start a new business
- To purchase an existing business
- To renovate or expand an existing business

General Guidelines:

- Businesses funded under this program must be for-profit and demonstrate viability through a sound business plan;
- The community will be expected to demonstrate its commitment through an injection of reasonable equity.

Large scale or Joint Venture Projects Program

Funding is available under this program for up to the lesser of \$1,000,000 or 50% of the total project costs. Minimum funding under this program will be \$201,000. Projects funded under this program must be for-profit and commercially viable with total project costs in excess of \$ 500,000. Priority will be given to, but not restricted to higher end, value added projects.

Financial assistance will be in the form of:

- Common shares;
- Preferred shares;
- Convertible preferred shares;
- Convertible debentures;
- Mortgages and other forms of debt;
- Units in a limited partnership or joint venture for a period set out in the partnership agreement or joint venture agreement

Development of Management and Marketing Skills Program

This program supports training for new and existing Métis entrepreneurs to develop their management and marketing skills.

Guidelines:

- Applicants must provide an application that includes the purpose of the course as well as a course outline and a detailed budget;
- Applicants must demonstrate that they have approached other Métis educational funding agencies prior to applying to CCDF. CCDF does not intend to duplicate the services of other Métis Nation agencies or affiliates;
- Training must be through credible organizations that undertake to provide appropriate training;
- The training must be specific to business management and not technical training unrelated to the development of management and marketing skills;
- The maximum available under this program is 75% of the approved costs;
- CCDF funds only direct course costs such as tuition, workshop fees, and books. Living costs are not included;
- This funding is only for short courses (degree and post-graduate studies are excluded); CCDF can support the development of business related courses through Métis training institutions. In this case the institution must provide accurate budgets, complete details on the training including a course outline and a list of the individuals (full and part time) enrolling in the program and other information that may be required to evaluate the success of the training upon completion.

Business Plan Assistance Program

This program is intended to provide support to entrepreneurs who in the opinion of the Fund have a business concept that through initial screening provides excellent opportunity but requires a professional business plan in order to attract financing.

This program will allow entrepreneurs to engage the services of a professional consultant in order to undertake the quality of research and planning necessary to develop a business plan and attract financing.

Guidelines:

- The applicant will provide CCDF with an application for initial screening by the fund;
- The applicant must provide the name and qualifications of the consultant, a terms of reference and a quote of the costs agreed to;
- CCDF can consider funding up to 75% of the costs to a maximum of \$10,000;
- This funding will not be repayable.

Support for Aftercare Program

This program is intended to provide professional support to new businesses in order to help improve the opportunity for success.

Guidelines:

- Funding under this program is intended to allow the business to engage the services of a professional consultant to examine the operations of the business in order to identify areas that **may** require special attention;
- The applicant must provide the name and qualifications of the consultant, a **terms** of reference and a quote of the costs agreed to;
- CCDF can consider funding of up to 100% of the cost, to a maximum of \$10,000 over the life of the contribution;
- Funding under this program is non-repayable;
- Funding is not intended for the development of interim or annual **financial** statements.

General Guidelines For All Projects

Projects which are not eligible:

- Refinancing (some exceptions apply);
- **Payment** of dividends;
- Cultural activities;
- Social programs;
- Political bodies for political process;
- Residential real estate;
- Basic farming and ranching;
- Commercial real estate for the sole purpose of lease or rent to others. The applicants' business must occupy the majority of space and be commercially viable exclusive of the rental/lease income to receive support from CCDF (some exceptions may apply).

All applicants will be required to enter into a contractual agreement with CCDF.

Cumulative Funding Approval Report

<u>YEAR</u>	<u>TYPE</u>	<u>NUMBER</u>	<u>AMOUNT</u>	<u>JOBS</u>	<u>LEVERAGED</u>
1998-2002	C/D	72	\$ 1,898,092	25	\$ 3,096,710
2003	C/D	3	\$ 221,350	5	\$ 159,920
2004	C/D	4	\$ 332,190	7	\$ 196,209
2005	C/D	2	\$ 141,150	18	\$ 497,090
2006	C/D	1	\$ 36,000	6	\$ 78,169
2007	C/D	1	\$ 100,000	4	\$ 362,167
2008	C/D	3	\$ 250,000	35	\$ 1,043,167
2009	C/D	5	\$ 636,000	22	\$ 290,800
Total C/D		91	\$ 3,614,782	122	\$ 5,724,232
1998-2002	E	227	\$ 3,904,268	414	\$ 13,749,502
2003	E	31	\$ 1,178,142	93	\$ 3,016,812
2004	E	52	\$ 2,119,784	162	\$ 7,932,876
2005	E	32	\$ 2,902,617	136	\$ 6,755,007
2006	E	54	\$ 2,711,629	144	\$ 8,495,758
2007	E	46	\$ 3,271,743	186	\$ 25,700,314
2008	E	52	\$ 3,591,869	201	\$ 10,065,788
2009	E	41	\$ 3,604,533	232	\$ 13,496,834
Total E		535	\$ 23,284,585	1568	\$ 89,212,891
2003-2007	BP/AC	185	\$ 487,714	-	\$ -
2008	BP/AC	87	\$ 475,982	-	\$ -
2009	BP/AC	42	\$ 258,716	3	\$ -
Total BP/AC		314	\$ 1,222,412	3	\$ -
2000-2006	MSD	9	\$ 125,027	-	\$ 251,128
2007	MSD	4	\$ 8,313	-	\$ -
2008	MSD	4	\$ 3,011	-	\$ -
2009	MSD	7	\$ 9,687	-	\$ -
Total MSD		24	\$ 146,038	-	\$ 251,128
2004	OTHER	1	\$ 150,000	3	\$ 75,000
Total Other		1	\$ 150,000	3	\$ 75,000
Total		965	\$ 28,417,817	1696	\$ 95,263,251

C/D- Community Business Development Program

E- Loan Equity Contribution Program

MSD – Management and Marketing Skills Development Program

BP/AC – Business Plans & Aftercare Programs

Other – MN-S Economic Development Program

*Please note that the reduced amount in the BP/AC from 2008-2009 is a

result of reporting changes from applicants to advances*

Auditors' Report



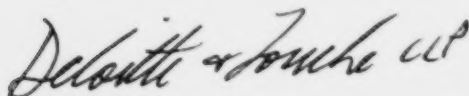
AUDITORS' REPORT

TO THE DIRECTORS OF CLARENCE CAMPEAU DEVELOPMENT FUND

We have audited the statement of financial position of the Clarence Campeau Development Fund (the "Fund") as at December 31, 2009 and the statements of revenue, expenditures and net assets and cash flows for the year then ended. These financial statements are the responsibility of the Fund's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Fund as at December 31, 2009 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.



Chartered Accountants

February 26, 2010

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
STATEMENT OF REVENUE, EXPENDITURES AND NET ASSETS
Year ended December 31, 2009

	Budget (Unaudited)	2009	2008
Revenues			
Government funding (Note 1)	\$ 2,060,000	\$ 2,040,000	\$ 2,044,000
Economic Development Sector (Note 1)	-	57,000	-
Major Resources and Energy Fund (Note 1)	-	73,419	-
Reimbursements from National Aboriginal Capital Corporation Association	-	3,953	7,344
Interest and investment income	480,500	304,325	489,414
Administration fees	24,996	15,863	28,253
Recovery of bad debt	-	8,300	221
	<u>2,565,496</u>	<u>2,502,860</u>	<u>2,569,232</u>
Operating expenditures			
Advertising and promotion	39,004	38,842	34,605
Amortization of capital assets	-	40,826	36,769
Bank charges	2,496	3,087	2,551
Building expenses	37,304	37,098	27,372
Consulting fees	20,000	34,027	18,933
Directors' expenses	80,603	71,364	49,583
Donations	38,448	33,500	30,100
Saskatoon employee travel	50,592	56,058	55,261
Saskatoon office expenses	31,480	35,456	34,674
Regina office expenses (Schedule 1)	-	25,043	-
Professional fees	42,000	32,983	38,716
Salaries and benefits	514,008	541,064	515,449
Telephone	21,600	20,512	21,275
Training	7,992	11,226	7,574
	<u>885,527</u>	<u>981,086</u>	<u>872,862</u>
	<u>\$ 1,679,969</u>	<u>1,521,774</u>	<u>1,696,370</u>
Other expenditures			
Non-repayable contributions to community projects		737,720	497,216
Economic Development Sector (Note 1)		47,250	-
Métis Energy and Resource Program (Note 1)		73,419	-
Defaulted contributions receivable (Note 5)		215,357	239,357
Additional provision for contributions receivable losses (Note 5)		159,617	149,941
		<u>1,233,363</u>	<u>886,514</u>
Excess of revenue over expenditures		288,411	809,856
Net assets, beginning of year		16,714,248	15,904,392
Net assets, end of year		<u>\$ 17,002,660</u>	<u>\$ 16,714,248</u>

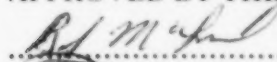
See accompanying notes

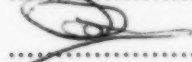
CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
STATEMENT OF FINANCIAL POSITION
as at December 31, 2009

	2009	2008
CURRENT ASSETS		
Cash	\$ 805,654	\$ 1,824,907
Short-term investments (Note 4)	4,859,271	4,725,166
Accounts receivable	420,099	262,071
Prepaid expenses	63,658	-
Interest receivable	22,961	85,745
Current portion of contributions receivable (Note 5)	1,450,197	1,372,881
	<u>7,621,840</u>	<u>8,270,770</u>
LONG-TERM INVESTMENTS (Note 4)	766,214	888,598
CONTRIBUTIONS RECEIVABLE (Note 5)	8,726,554	7,367,311
CAPITAL ASSETS (Note 6)	570,682	572,276
	<u>\$ 17,685,290</u>	<u>\$ 17,098,955</u>
CURRENT LIABILITIES		
Accounts payable	\$ 116,978	\$ 16,957
Contributions payable	565,652	367,750
	<u>682,630</u>	<u>384,707</u>
NET ASSETS	<u>17,002,660</u>	<u>16,714,248</u>
	<u>\$ 17,685,290</u>	<u>\$ 17,098,955</u>

See accompanying notes

APPROVED BY THE BOARD:

..... Director

..... Director

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
STATEMENT OF CASH FLOWS
Year ended December 31, 2009

	2009	2008
CASH FLOWS FROM (USED IN) OPERATING ACTIVITIES		
Excess of revenue over expenditures	\$ 288,411	\$ 809,856
Items not affecting cash		
Amortization of capital assets	40,826	36,769
Defaulted contributions receivable (Note 5)	215,357	239,357
Additional provision for contributions receivable losses (Note 5)	159,617	149,941
Net change in non-cash working capital items relating to operations (Note 10)	<u>139,021</u>	<u>(311,136)</u>
	<u>843,232</u>	<u>924,787</u>
CASH FLOWS FROM (USED IN) INVESTING ACTIVITIES		
Contribution receipts	1,390,533	1,067,799
Contribution payments advanced	(3,525,488)	(2,746,621)
Purchase of capital assets	(39,231)	(120,889)
Mortgage payments received	323,422	28,664
Change in short-term investments	(134,105)	470,839
Change in long-term investments	<u>122,384</u>	<u>920,209</u>
	<u>(1,862,485)</u>	<u>(379,999)</u>
(DECREASE) INCREASE IN CASH DURING THE YEAR	<u>(1,019,253)</u>	544,788
CASH POSITION, BEGINNING OF YEAR	<u>1,824,907</u>	1,280,119
CASH POSITION, END OF YEAR	<u>\$ 805,654</u>	<u>\$ 1,824,907</u>

See accompanying notes

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
NOTES TO THE FINANCIAL STATEMENTS
Year ended December 31, 2009

1. NATURE OF THE FUND

The Clarence Campeau Development Fund (Operating as the Métis Development Fund) (the "Fund") was established by The Métis Society of Saskatchewan Inc. ("Métis Nation") pursuant to an agreement with the Government of Saskatchewan (Economic & Co-operative Development) dated June 11, 1997. Effective November 9, 2001, the Minister of Aboriginal Affairs designated the Fund as the Métis Development Fund pursuant to the *Saskatchewan Gaming Corporation Act*. A new agreement between the province and the Métis Nation-Saskatchewan Secretariat Inc. was executed in December 2002 and the Fund is governed in accordance with that agreement.

The objective of the Fund is to stimulate economic development activities of Métis people and communities by providing equity for Métis businesses, supporting community economic development initiatives and developing management skills of new and existing Métis business owners and entrepreneurs. To achieve this, the Fund makes repayable contributions to qualifying projects and both repayable contributions and non-repayable contributions to community projects.

The term of the repayable contributions by the Fund is up to seven years. Equity instruments and convertible debentures can be held by the Fund for a maximum period of ten years. Contributions are targeted to commercially viable, market-based projects, primarily in value-added sectors of the economy such as forestry, mining, tourism and information technology with specific contribution criteria approved by the Board. The Board may enter into agreements with other contributing entities and appropriate business support agencies. Each single project is subject to a maximum of the lesser of 35% of the value of the capital assets identified in the project costs or \$200,000. Funding is available for large scale or joint venture projects for up to the lesser of \$1,000,000 or 50% of the value of the capital assets identified in the project.

Under the Community Development Business Program, the Fund can provide a one-time non-repayable contribution up to the lesser of \$100,000 or 35% of the value of the capital assets identified in the project costs. Should the business be sold or disposed of within three years of receiving a non-repayable contribution, it will become repayable immediately. Under the Development of Management and Marketing Skills Program, the Fund can provide contributions up to 75% of approved training costs. Under the Business Plan Assistance Program, the Fund can consider funding up to 75% of the cost, to a maximum of \$10,000. Under the Support for Aftercare Program, the Fund can provide contributions up to 100% of the costs, to a maximum of \$10,000 over the life of the contribution.

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
NOTES TO THE FINANCIAL STATEMENTS
Year ended December 31, 2009

1. NATURE OF THE FUND (continued)

The Fund derives its revenue pursuant to the Saskatchewan Gaming Corporation Act. In 2009, the Fund received \$2,000,000 from the Ministry of First Nations and Métis Relations (2008 - \$2,000,000). In addition, \$40,000 (2008 - \$44,000) was received from Ministry of First Nations and Métis Relations for providing assessments of Métis grant proposals.

Funding was also received to assist in the development of a strategic plan for the Economic Development Sector. The Ministry of First Nations and Métis Relations provided \$30,000 of funding for this project and Indian and Northern Affairs Canada provided \$27,000. At December 31, 2009, \$13,500 of this funding is included in accounts receivable. Expenditures incurred relating to this project are recorded in other expenditures on the Statement of Revenue, Expenditures and Net Assets.

In addition to the above, \$73,419 of funding will be provided by Indian and Northern Affairs Canada for the funding of a strategic plan relating to the New Métis Energy and Resource Program ("MERP"). The full amount of this funding is included in accounts receivable at December 31, 2009. Expenditures, equivalent to this amount, relating to the development of this plan are also recorded in other expenditures on the Statement of Revenue, Expenditures and Net Assets.

2. CHANGE IN ACCOUNTING POLICIES

On January 1, 2009, the Fund adopted the changes made to Sections 1540, 4400, 4430 and 4460 and the new recommendations of Section 4470 of the Canadian Institute of Chartered Accountants ("CICA") Handbook.

Section 1540 has been amended to include not-for-profit organizations within its scope. As a result, investing and financing activities are now presented separately.

Section 4400 has been amended in order to eliminate the requirement to treat net assets invested in capital assets as a separate component of net assets and, instead, permit a not-for-profit organization to present such an amount as a category of internally restricted net assets when it chooses to do so. It also clarifies that revenues and expenses must be recognized and presented on a gross basis when a not-for profit organization is acting as a principal in transactions.

Section 4430 has been amended to specify that smaller Corporations that capitalize their capital assets shall capitalize all classes of capital assets and amortize and write down those assets in accordance with relevant Handbook Sections.

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
NOTES TO THE FINANCIAL STATEMENTS
Year ended December 31, 2009

2. CHANGE IN ACCOUNTING POLICIES (continued)

Section 4460 has been amended to make the language in Section 4460 consistent with related party transactions, Section 3840.

Section 4470 establishes disclosure standards for a not-for-profit organization that classifies its expenses by function and allocates its expenses to a number of functions to which the expenses relate.

The adoption of these new standards had no significant impact on the Fund's financial statements.

Credit risk and the fair value of financial assets and financial liabilities

Effective for its fiscal year ended December 31, 2009, the Fund adopted the CICA's Abstract No. 173, *Credit Risk and the Fair Value of Financial Assets and Financial Liabilities* ("EIC-173"). EIC-173 requires an entity to take into account its own credit risk and the credit risk of counterparties when determining the fair value of financial assets and financial liabilities, including derivative instruments, and is required to be applied retrospectively without restatement. The adoption of this abstract did not have a significant impact on the Fund's financial statements.

3. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian generally accepted accounting principles and include the following significant accounting policies:

Use of Estimates

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses at year end. The most significant estimate is the provision for contributions receivable. Actual results could differ from those estimates.

Cash and Investments

Cash and investments consist of cash on hand, balances with banks, and short-term investments in money market instruments, GIC's and bonds. Long-term investments consist of mortgages against land and buildings and bonds.

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
NOTES TO THE FINANCIAL STATEMENTS
Year ended December 31, 2009

3. SIGNIFICANT ACCOUNTING POLICIES (continued)

Capital Disclosures

The Fund's objectives when managing capital are to safeguard the entity's ability to operate and continue to stimulate economic development activities of Métis people and communities in a high quality manner while maintaining reasonable rates and charges for its users. The Fund's capital resources are managed to support achievement of its goals. The overall objectives for managing capital remained unchanged in 2009 from the prior year.

The Fund determines the amount of capital that may be required by monitoring the long-term plans to meet the needs of their users and stakeholders.

Financial Instruments

The Fund has elected to use the exemption provided by the CICA permitting not for profit organizations not to apply Sections 3862 and 3863 of the CICA Handbook which would otherwise have applied to the financial statements of the Fund for the year ended December 31, 2009. The Fund applies the requirements of Section 3861 of the CICA Handbook.

Financial assets and financial liabilities are initially recognized at fair value and their subsequent measurement is dependent on their classification as described below. Their classification depends on the purpose, for which the financial instruments were acquired or issued, their characteristics and the Fund's designation of such instruments. Settlement date accounting is used.

Classification

Cash	Held for trading
Short-term investments	Held for trading
Accounts receivable	Loans and receivables
Interest receivable	Loans and receivables
Contributions receivable	Loans and receivables
Long-term investments	Held for trading
Long-term investments in mortgages	Loans and receivables
Accounts payable	Other liabilities
Contributions payable	Other liabilities

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
NOTES TO THE FINANCIAL STATEMENTS
Year ended December 31, 2009

3. SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial Instruments (continued)

Held for trading

Held for trading financial assets are financial assets typically acquired for resale prior to maturity or that are designated as held for trading. They are measured at fair value at the balance sheet date. Fair value fluctuations including interest earned, interest accrued, gains and losses realized on disposal and unrealized gains and losses are included in interest and investment income.

Loans and receivables

Loans and receivables are accounted for at amortized cost using the effective interest method.

Other liabilities

Other liabilities are recorded at amortized cost using the effective interest method and include all financial liabilities, other than derivative instruments.

Transaction Costs

Transaction costs related to held for trading financial assets are expensed as incurred. Transaction costs related to loans and receivables and other liabilities are netted against the carrying value of the asset or liability and are then recognized over the expected life of the instrument using the effective interest method.

Effective interest method

The Fund uses the effective interest method to recognize interest income or expense which includes transaction costs or fees, premiums or discounts earned or incurred for financial instruments.

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
NOTES TO THE FINANCIAL STATEMENTS
Year ended December 31, 2009

3. SIGNIFICANT ACCOUNTING POLICIES (continued)

Capital Assets and Amortization

Capital assets are recorded at cost. Normal repair and maintenance costs are expensed as incurred. Leasehold improvements are amortized over the term of the lease (three years). Amortization on all other capital assets is recorded on a diminishing balance basis as follows:

Building	4%
Office furniture	20%
Computer equipment	30%
Computer software	100%

Impairment of long-lived Assets

Long-lived assets are tested for recoverability whenever events or changes in circumstances indicate their carrying amount may not be recoverable. Impairment loss is recognized when their carrying amount exceeds the total undiscounted cash flows expected from their use and eventual disposition. The amount of impairment loss is determined as to the excess of the carrying value of the assets over its fair market value. No events have occurred nor have any circumstances changed which would indicate impairment in the value of long lived assets.

Revenue Recognition

Revenue received or receivable pursuant to the agreement with the Government of Saskatchewan is recognized as revenue if the amount to be received can be reasonably estimated and collection is reasonably assured.

Other revenue is recognized as revenue if the amount to be received can be reasonably estimated and collection is reasonably assured.

Investment and interest income is recognized as revenue when earned.

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
NOTES TO THE FINANCIAL STATEMENTS
Year ended December 31, 2009

3. SIGNIFICANT ACCOUNTING POLICIES (continued)

Contributions

Contributions under \$200,000 are recorded when the CEO has approved the payment and all conditions are met by the applicant. Contributions over \$200,000 and less than \$500,000 are recorded when the Investment and Audit Committee of the Board has approved the payment and all conditions are met by the applicant. Contributions over \$500,000 are recorded when the Board has approved the payment and all conditions are met by the applicant.

4. INVESTMENTS

Short-term investments consist of the following:

	2009		2008	
	Cost	Fair Value	Cost	Fair Value
Bank of Nova Scotia GIC	\$ 4,860,332	\$ 4,860,332	\$ 3,503,000	\$ 3,503,000
Province of Saskatchewan				
Bond	-	-	1,167,000	1,222,268
Scotia Money Market	(1,067)	(1,067)	-	-
Other Money Market	6	6	(102)	(102)
	<u>\$ 4,859,271</u>	<u>\$ 4,859,271</u>	<u>\$ 4,669,898</u>	<u>\$ 4,725,166</u>

Short-term investments include a Bank of Nova Scotia 1.87% GIC that matures on November 17, 2011, a Bank of Nova Scotia 0.55% GIC that matures on November 27, 2010, a Bank of Nova Scotia 1.10% GIC that matures on March 2, 2010, and a Bank of Nova Scotia 0.40% GIC that matures on May 11, 2010.

Long-term Investments

Long-term investments consist of a \$250,000 fifteen-year first mortgage against land and building owned by Dumont Technical Institute, due December 1, 2018; the balance at December 31, 2009 is \$167,613 (2008 - \$181,455). Interest is renewed annually on December 1st at an interest rate of 2% over the lowest bankers acceptance rate for the Bank of Nova Scotia at that date. As the interest rate is revalued every year, the fair value of the mortgage approximates the carrying value. Management has indicated that the fair market value of the land and building are in excess of the amount owing on the mortgage.

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
NOTES TO THE FINANCIAL STATEMENTS
Year ended December 31, 2009

4. INVESTMENTS (continued)

Long-term Investments (continued)

Long-term investments also include a \$363,000 ten-year first mortgage against land and building owned by 625865 Saskatchewan Ltd, due November 1, 2016; the balance at December 31, 2009 is \$315,726 (2008 - \$332,061). For the first five years of the loan the interest rate will be 6.15% per annum, calculated monthly, and for the last five years of the loan at the rate of 2% over the Province of Saskatchewan five-year bond rate at November 1, 2011. Interest is comparable to market rates for the first five years and after this is revalued every year, therefore, the fair value of the mortgage approximates the carrying value. Management has indicated that the fair market value of the land and building are in excess of the amount owing on the mortgage.

Long-term investments also include a \$200,000 one-year first mortgage against land and building owned by Vermette Trucking Ltd., due May 31, 2010; the balance at December 31, 2009 is \$192,755 (2008 - \$nil). The interest rate is 6.50% per annum, calculated monthly. In June 2010 the investment will be renewable for another one-year term, at the option of the Fund. Management has indicated that the fair market value of the land and building are in excess of the amount owing on the mortgage.

Also included in long-term investments is a 5 year, 4.2% Saskatchewan Savings bond with par value of \$90,300 (2008 - \$90,300) maturing on July 15, 2012.

5. CONTRIBUTIONS RECEIVABLE

Contributions receivable are amounts distributed to qualified projects to provide funding. Contributions are either interest free loans or equity investments. Interest-free loans are repayable to the Fund over a maximum term of seven years. The maximum term for equity instruments is ten years and usually involves the payment of regular dividends which are included in interest and investment income in the Statement of Revenue, Expenditures and Net Assets. The dividend rate is determined based on the current bankers acceptance rate plus 2%. These equity instruments are convertible to debt at the option of the Fund after a period equal to half the term of the instrument.

All contributions in arrears are handled on a case-by-case basis and are written-off after all reasonable restructuring/collection activities have taken place and the possibility of further recovery is considered to be remote.

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
NOTES TO THE FINANCIAL STATEMENTS
Year ended December 31, 2009

5. CONTRIBUTIONS RECEIVABLE (continued)

A contribution is classified as non-performing when management has determined that there is a reasonable doubt as to the ultimate collectability of principal. The provision for defaulted contributions receivable consists of specific items established on a case-by-case basis and a general provision of 10% of the outstanding contributions receivable.

The Fund evaluates each client's creditworthiness on a case-by-case basis. The Fund contracts project assessment and project follow up and evaluation services from other qualified institutions or businesses, where necessary. All applicants are required to enter into a contractual agreement with the Fund. Further, the Fund is required to ensure Métis ancestry when granting an equity contribution.

Contributions receivable are principally the financial instruments which potentially subject the Fund to concentrations of credit risk. Management is not aware of any concentrations of contributions to classes of borrowers or industries that would be similarly affected by economic conditions. Although the Fund's contributions portfolio is diversified, a substantial portion of its borrowers' ability to honour the terms of their loans is dependent on business and economic conditions in Saskatchewan.

Contributions receivable consist of the following:

	<u>2009</u>	<u>2008</u>
Contributions receivable	\$ 11,522,858	\$ 9,950,682
Less provision for defaulted contributions		
Specific items	(215,357)	(239,357)
General provision	(1,130,750)	(971,133)
	<u>10,176,751</u>	<u>8,740,192</u>
Less current portion	(1,450,197)	(1,372,881)
Long-term contributions receivable	<u>\$ 8,726,554</u>	<u>\$ 7,367,311</u>

The fair value of contributions receivable is not readily determinable as there is no market for the contributions receivable and it is management's intention to hold these receivables to maturity.

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
NOTES TO THE FINANCIAL STATEMENTS
Year ended December 31, 2009

6. CAPITAL ASSETS

	2009			2008
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Land	\$ 94,600	\$ -	\$ 94,600	\$ 94,600
Building	438,091	47,465	390,626	406,902
Office furniture	149,912	78,288	71,624	58,894
Computer equipment	57,865	47,447	10,418	11,880
Computer software	15,742	15,742	-	-
Leasehold Improvements	5,122	1,707	3,415	-
	<u>\$ 761,332</u>	<u>\$ 190,650</u>	<u>\$ 570,682</u>	<u>\$ 572,276</u>

7. COMMITMENTS

The Fund has entered into a lease for its Regina office space that expires on December 1, 2013. Future lease payments of \$1,829 are due monthly, for a total of \$87,792 over the next four years.

8. RELATED PARTY TRANSACTIONS

Transactions with related parties are measured at the exchange amount which is the consideration established and agreed to by the related parties.

During the year, the Fund paid \$25,000 (2008 - \$25,000) to Back to Batoche Métis Festival. Back to Batoche Métis Festival is the celebration of Métis culture and history hosted annually by the Métis Nation of Saskatchewan. In addition, a \$400,000 (2008 - \$nil) grant was provided for infrastructure development in accordance with the Batoche and Area Tourism Master Plan.

Also during the year, \$13,747 (2008 - \$18,844) was paid to the Saskatchewan Métis Economic Development Company for the development of business plans for Fund clients.

The Board allows its members to apply for contributions for qualifying projects. At year end, a company controlled by a board member had \$281,400 in repayable contributions, payable to the Fund. The funding was received prior to the board member becoming elected to the Board.

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
NOTES TO THE FINANCIAL STATEMENTS
Year ended December 31, 2009

9. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

The Fund, through its financial assets and liabilities, has exposure to the following risks from its use of financial instruments: credit risk and interest rate risk.

Credit Risk

The Fund's principal financial assets are cash, short-term investments, accounts receivable and contributions receivable which are subject to credit risk. The carrying amounts of financial assets on the statement of financial position represent the Fund's maximum credit exposure at the balance sheet date.

The Fund's credit risk is primarily attributable to its contributions receivable. The Fund reviews the allowance for doubtful accounts on an annual basis. Processes and procedures are in place to ensure the credit worthiness of the customers to whom contributions are advanced, which helps to mitigate overall credit risk. The credit risk on cash and short-term investments is limited because the counterparties are chartered banks with high credit-ratings assigned by national credit-rating agencies.

Interest Rate Risk

The interest bearing short-term investments have a limited exposure to interest rate risk due to their short term maturity.

Fair Values

The fair values of cash, accounts receivable, interest receivable and accounts payable and accrued liabilities approximate their carrying values due to their short-term maturity.

The fair value of the short-term investments approximate their carrying values as disclosed in Note 4.

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
NOTES TO THE FINANCIAL STATEMENTS
Year ended December 31, 2009

10. NET CHANGE IN NON-CASH WORKING CAPITAL

Details of net changes in each element of non-cash working capital relating to operations are as follows:

	<u>2009</u>	<u>2008</u>
Decrease (increase) in current assets		
Accounts receivable	\$ (158,028)	\$ (27,645)
Prepaid expenses	(63,658)	-
Interest receivable	62,784	(15,195)
	<u>(158,902)</u>	<u>(42,840)</u>
Increase (decrease) in current liabilities		
Accounts payable	100,021	1,173
Contributions payable	197,902	(269,469)
	<u>297,923</u>	<u>(268,296)</u>
	<u><u>\$ 139,021</u></u>	<u><u>\$ (311,136)</u></u>

11. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform to the current year's presentation.

CLARENCE CAMPEAU DEVELOPMENT FUND
(Operating as the Métis Development Fund)
SCHEDULE OF REGINA OFFICE EXPENSES
as at December 31, 2009

	2009	2008
REGINA OFFICE EXPENSES		
Office travel	\$ 6,762	\$ -
Relocation costs	11,017	-
Office supplies	4,523	-
Postage & couriers	205	-
Janitorial	275	-
Rent	1,785	-
Telephone	73	-
Building maintenance & utilities	403	-
	<u>\$ 25,043</u>	<u>\$ -</u>

Batoche Métis Cultural Site

The Métis Nation – Saskatchewan, with the financial support from the Clarence Campeau Development Fund over the past 11 years, has continued to develop the cultural site at Batoche, home to the Back to Batoche Celebrations for nearly 40 years.

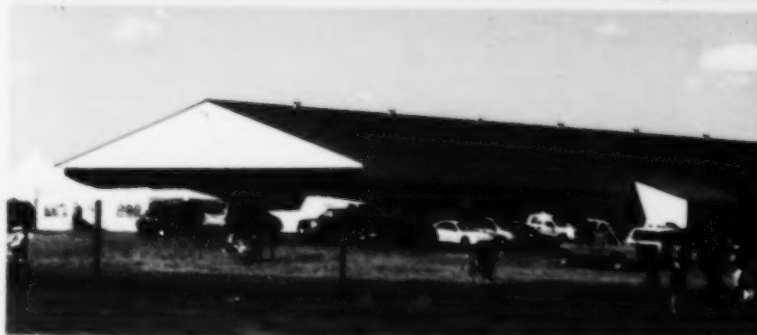
In 2009, a new Food Concession Kitchen was added to the site to provide services the many visitors to Back to Batoche Celebrations but also provide a catering location for food preparation when the site is rented for other cultural events.

A new bathroom facility with showers was added, two cabins were constructed for a total of five cabins. These cabins can be rented to people traveling and are fully utilized during the Back to Batoche festivities.

Additional campsites were added and improvements to electrical services were also made throughout the location. With the tremendous support received to date from the Clarence Campeau Development Fund, the Métis Nation – Saskatchewan has great confidence in building a strong foundation for the economic development of Métis businesses in the Batoche area. The site now has great value to event organizers and festival planners and has become a real asset in the province. With a great marketing strategy, a solid campsites development plan and the support of existing facilities, we believe that the Batoche Métis Cultural Site has the potential of becoming an economic engine for the surrounding communities and provide greater support to the Batoche Historic Site.

We thank Clarence Campeau Development Fund for their continuous support in the development of the Batoche Métis Cultural Site.

Robert Doucette
President, Métis Nation - Saskatchewan



Testimonials



Young's North West Bus Lines Ltd.

CCDF assisted me with all aspects of my proposal including financial and managerial advice. I am grateful that they had the knowledge and experience as it made things easier for me to own my own business.

I would definitely recommend The Clarence Campeau Development Fund to any Métis Entrepreneur interested in starting their own business.

Larry Young

Buffalo Narrows, Saskatchewan



Buffalo Narrows Economic Development Corporation

Clarence Campeau Development Fund, through its investment, and the ongoing active participation of its professional staff have played an integral role in making the 20 year dream of our Buffalo Narrows Town Centre become reality.

This initiative is the cornerstone upon which present day, and future economic growth will be based. The Northern Village of Buffalo Narrows and residents wish to take this opportunity to extend our gratitude and appreciation to the CCDF Board of Directors, and to the entire staff for their tireless efforts and recognition of the dynamic impact of this initiative upon our local economy as well as the positive effect upon surrounding communities and Saskatchewan's Northwest region.

We couldn't have done it without you.

Barry Weaver

General Manager

Buffalo Narrows, Saskatchewan



HEISER'S

HEALTH & FITNESS

Heiser's Health & Fitness, was a dream turned to reality due to Clarence Campeau Development Fund.

CCDF helped us in more ways than one by leading us in the right direction right from the start. They helped us from beginning to end to make sure everything was going over well, and were there to help us if there was a stumbling block or road block in our way. They always went that extra mile to help us achieve our dream of owning our business. We are not only thankful for the financial support but the guidance before hand that lead up to the possession date. Thank you CCDF for all the support and helping make our dream come true.

*Chancey Heiser
Yorkton, Saskatchewan*



Sunrise Hotel

We would like to express our sincere appreciation for all the help and work provided to us by the Clarence Campeau Development Fund.

We are grateful to the staff for your knowledge and commitment in helping us. Your professionalism and dedication to the development of small business is truly beneficial.

*Wendy & Dick Reed
Unity, Saskatchewan*

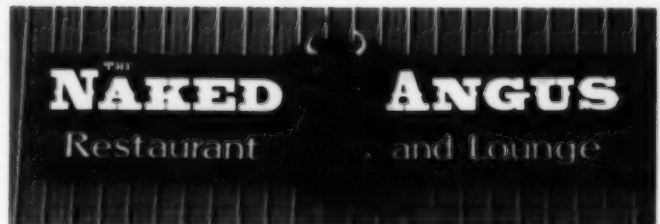
Testimonials



Parenteau's Gourmet Foods Inc.

We would like to take this opportunity to thank the Clarence Campeau Development Fund for their assistance and guidance in achieving our goal of expanding our business by building a new processing facility. We are grateful for your financial support, advice and words of wisdom. It was a pleasure being able to work with the Clarence Campeau Development Fund and the staff members.

*Rodney and Colleen Parenteau
Langham, Saskatchewan*

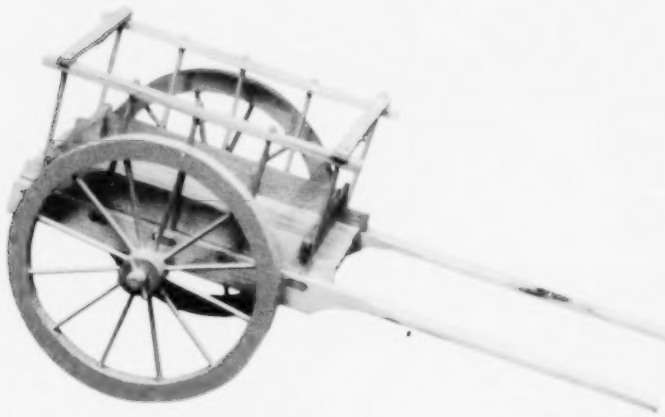


The Naked Angus Restaurant Lounge & Confectionary

The funds provided by the Clarence Campeau Development Fund is greatly appreciated. The professionalism displayed by the CCDF staff was a great asset in making our venture a success.

*Val Schmidt
Aberdeen, Saskatchewan*

Testimonials



Pipers Petals

I would like to thank everyone involved at the Clarence Campeau Development Fund for helping me live out my dream! I thank you all so much for helping me purchase my own flower shop. I have developed some wonderful friendships and support groups through CCDF.

The team at CCDF offers a wealth of knowledge and commitment to the clients.

I look forward to working with CCDF in the future. I cannot thank-you all enough!

*Brandy Allan
Davidson, Saskatchewan*



Shell Lake Métis Local #81

Thank-you on behalf of the members of the Shell Lake Métis Local #81 for the generous contribution towards the renovations to our community owned building.

Special Thanks to the CCDF staff who took such an interest in our project. Carry on the excellent work!

*Blanche E Pott
Local President
Shell Lake Métis Local #81
Shell Lake, Saskatchewan*



Sentry Security is a Saskatchewan based Métis owned security company. Sentry specializes in security guard services, patrol services, and investigations. Sentry can also offer loss prevention, consultation and specialized security solutions.

All of us at Sentry Security would like to thank everyone at Clarence Campeau Development Fund for their help in getting Sentry up in operation in a timely manner. Because of this Sentry was able to get the funding they needed to start their first contract in fall of 2009.

*Craig Warnecke
Regina, Saskatchewan*



Stella & Sway Boutique

The Clarence Campeau organization, their programs, and their people were instrumental in allowing me to realize my dream of becoming an entrepreneur in an industry I am truly passionate about. With their financial support and programs, I was able to purchase a clothing boutique in downtown Regina called Stella & Sway. This was my first venture into owning my own business and their patience, dedication and support during the entire process was invaluable. Not only does their assistance provide me with an opportunity to own my own business, it gives me the opportunity to start something that has the potential to grow and expand and turn into opportunities for others. Entrepreneurship is crucial for the economic well being of Saskatchewan's economy and the CCDF is instrumental in allowing these opportunities to transpire. My deepest gratitude and thanks to the Clarence Campeau Development Fund!

*Karey Kapell
Regina, Saskatchewan*

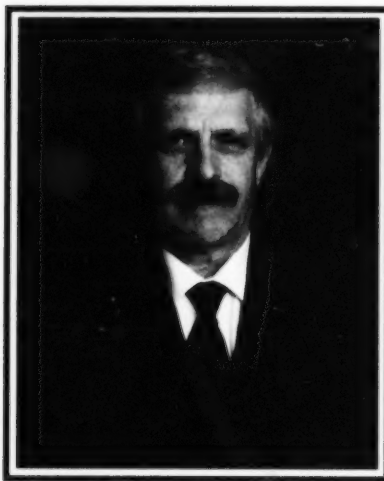
ROUTES GALLERY

CCDF has been truly a Godsend for me and my family. In May of 2009, we reappropriated an old country church to make of it Routes Gallery - an art gallery and concert hall, as well as a studio and arts learning centre. The non-interest loan and the training and consultation had been and continues to be delivered with such care and attention. I marvel at the commitment and knowledge of the CCDF employees and the personalized attention they bring to our project. To say that we feel grateful for the very existence of such programs would be an understatement. It has given us confidence that our little gallery in the middle of Saskatchewan is something of value, as are we.

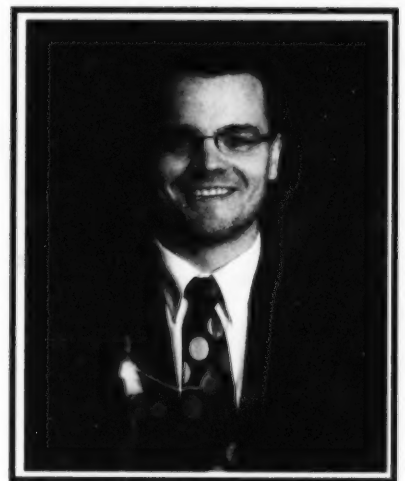
*Liza Gareau-Tosh
Harris, Saskatchewan*



CCDF Staff



Roland Duplessis
Chief Executive Officer



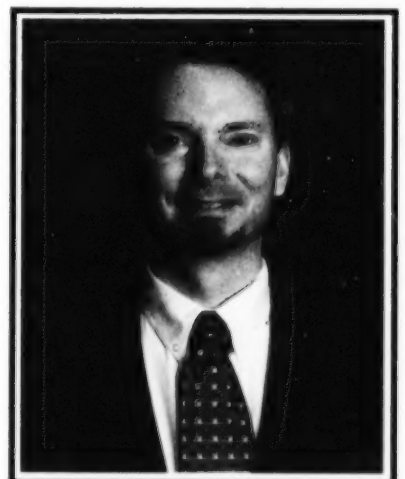
Ryan Patterson
Southern Regional Manager



Georgette Nicolas
*Senior Business Development
Specialist*



Monica Brunet
*Business Development
Specialist*



Steve Danners
*Business Development
Specialist*



Jenna Carswell
Office Manager-Regina

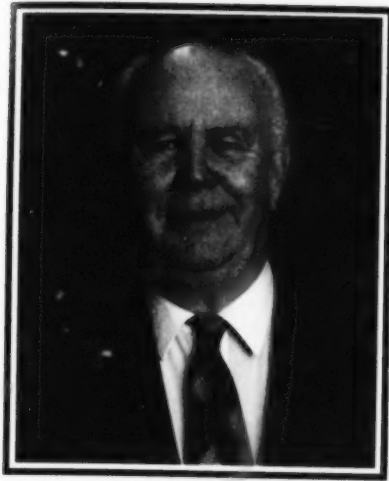


Christine McGowan
Administrative Assistant



Rebecca Krahn
Office Manager-Saskatoon

Board of Directors



Bob McLeod

*Chairman of the Board
Minister of Economic Development*



Rick Watson

*Southern
Regina, Saskatchewan*



Mike Woodward

*Member at Large
Nipawin, Saskatchewan*



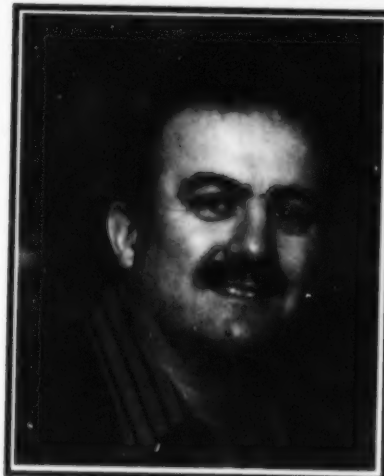
Barb Gustafson

*Urban
Prince Albert, Saskatchewan*



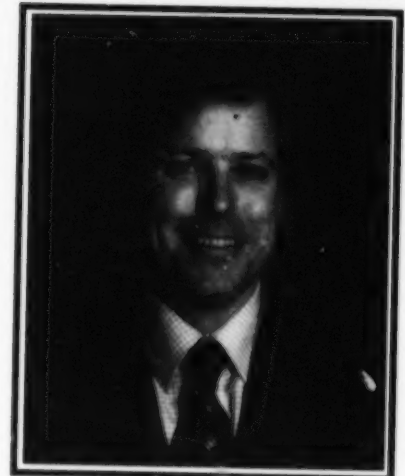
Denise Haas

*Ministry of Enterprise
and Innovation*



Walter Hood

*Northern
Beauval, Saskatchewan*



Mark LaRocque

*Ministry of First Nations
and Métis Relations*

CLARENCE CAMPEAU DEVELOPMENT FUND

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